

Blueberry Budgets and Riparian Buffers: User Instructions

Overview

This Excel workbook takes a standard annual blueberry enterprise budget and looks at the annual cost and income effects of installing and maintaining riparian buffers along watercourses located on the farm property. The intended target audiences for this workbook are blueberry producers and other agriculture professionals interested in the impacts of riparian buffers. A basic understanding of blueberry enterprise budgets and a basic competence level in Excel are required to use this workbook.

This workbook is designed to work like a normal blueberry enterprise budget with additional worksheets added to calculate buffer economic effects. The basic operational structure and enterprise budget on which this workbook is based are information from Skagit Valley blueberry producers and a compilation of various blueberry budgets from Washington and Oregon States. The default numbers that appear in the worksheets do not represent a particular farm. Rather, they represent specific assumptions, prices and resulting costs and returns used for this budget. The exercise will only have meaning if farm operators enter their own information.

The user provides preliminary information specific to his enterprise and buffer situation, and the workbook produces annual budgets BEFORE and AFTER the buffers are installed. The user can then compare these two sets of budgets. The initial input of farm and buffer information takes approximately 60 minutes. Once the basic farm information is input, then a number of buffer scenarios can be evaluated. The workbook has 12 worksheets:

1. **Economic Impact Summary:** Text describing the assumptions about the farm and buffer, and a table showing key economic indicators pre- and post- buffer installation.
2. **Farm and Buffer Assumptions:** Assumptions regarding crop management, capital and land involved in the crop production, and economic and management assumptions about the buffers.
3. **Buffer Input Prices:** Prices of buffer inputs.
4. **Blueberry Establishment:** List of farm inputs and quantities used in establishing an acre of blueberries.
5. **Blueberries, established:** List of farm inputs and quantities used once an acre of blueberries has been established.
6. **Acreage Allocation:** Allocation of acreage by year and age of blueberries.

7. **Equipment and Investment:** Details the economic and performance data for your farm machinery and equipment.

8. **Annual Budgets WITHOUT Buffer:** Outlines the revenue and variable and fixed expenses of the enterprise, by year, before buffer installation.

9. **Annual Budgets WITH Buffer:** Outlines the revenue and variable and fixed expenses of the enterprise, by year, after buffer installation.

10. **Buffer Builder:** Designation of buffer design and size, and resulting income and costs.

11. **Buffer Budgets:** Calculates the *per-acre* buffer income and costs for seven different buffer types. This worksheet is built from information you have provided in previous worksheets. This revenue and cost information is used to design the buffers in the Buffer Builder worksheet. **NOTE:** This worksheet should not be altered. It is not meant to be manipulated by the user.

12. **Buffer Harvest Schedule:** With input from the user, this sheet calculates potential net income from selective timber harvest of a portion of the buffer.

Definitions and help pop-ups

Throughout the worksheets, explanations, descriptions and instructions have been entered into pop-up windows. Cells that have pop-ups associated with them have a red flag on their upper right corner. When you move the cursor over these cells, the pop-up will appear. Users are encouraged to read these as you go along.

Entering data directly

Any cells that contain a blue background and blue text represent places where you can enter numbers or text directly. Left click the cursor on the cell where the data should go and type in the text or numbers.

Workbook protection

The workbook is protected to ensure that the formulas are not accidentally modified. To unprotect the workbook go to Tools menu and select Protection and Unprotect Workbook. There is no password. Before doing any formula modification, save the file under another name in order to retain an original copy of the workbook. It is strongly recommended that you do not alter any equations in this workbook, as it may introduce errors and invalid results.

Entering data step by step

Step 1: Open the Excel file and save it to your hard drive or CD ROM under another name. This protects the original file from being corrupted accidentally.

Step 2: Fill in the blue column of the „Farm and Buffer Assumptions” worksheet. These numbers should accurately reflect your enterprise. If a given assumption does not apply to your operation, place a “0” in the blue column for that item.

Step 3: Fill in the blue column of the „Buffer Input Prices” worksheet. If you do not know a price, leave it at the default setting. See pop-up windows on specific cells for detailed explanations.

Step 4: Modify the non-machinery inputs and quantities on the „Blueberry Establishment and „Blueberries, established” worksheets to reflect your enterprise. Verify that inputs used in your enterprise are listed on the „Input List & Prices” worksheet. New inputs can be added by following the directions at the top of the worksheet. Fill in the blue columns and make sure that the numbers reflect prices you pay for inputs. If you do not know a price, leave it at the default setting. Inputs that appear on this worksheet that are not used in your enterprise can be deleted at your option by following the directions at the top of the worksheet.

Step 5: Fill in the blue-shaded cells on the „Acreage Allocation” worksheet. Your total acreage in production should match the totals from cells D15 and D16 on the „Farm and Buffer Assumptions” worksheet.

Step 6: Review the Equipment and Investment worksheet. In the Capital Investment table make sure that the equipment compliment accurately reflects your operation. Add machinery in rows that are marked “Other.” Delete rows that contain equipment that you do not own. Numbers that appear in dark blue can be directly changed by the user. Change these numbers if they do not accurately reflect your estimates of machine purchase price, salvage value and useful life. Similarly, in the Equipment Operating Costs table check to make sure the blue numbers in the Total Annual Use column and the Repairs column accurately reflect your costs. Delete rows containing equipment that you do not own. Check pop-ups on column headings for equations used. Most of the data for this worksheet came from Smathers, Robert. “The cost of Owning and Operating Farm Machinery in the Pacific Northwest: 2000” PNW346. University of Idaho. It is assumed that all machinery and equipment are owned by the producing farm (not leased).

Step 7: Go to the „Annual Budgets WITHOUT Buffer” and „Annual Budgets WITH Buffer” worksheets and fill in the blue-shaded cells. The black numbers on this worksheet are automatically calculated based on numbers you’ve entered on other worksheets. You should not alter any black numbers directly on this worksheet. If you do need to change a particular black number, click on that cell to see the sheet and cell reference. Go to that sheet and cell and change the number there. The numbers in row 136 of the „Annual Budgets WITHOUT Buffer” worksheet are the net projected returns for the first 15 years of the blueberry enterprise. The numbers in the „Annual Budget WITH Buffer” worksheet will not be valid until you complete Steps 8-10.

Step 8: Fill in the blue boxes in the Buffer Builder Worksheet, following the steps numbered 1 through 8. The user should enter the number of lineal feet for each stream type on all the land he has in production (both owned and leased). This may involve some on-the-ground measurements with a distance wheel, if you do not already know these numbers. Stream type maps can be obtained from Skagit County Planning Department. See the first pop-up on this worksheet for definitions of stream types.

In steps 3-8 in this worksheet, you can design different kinds of buffers for different watercourses on your farm. See the default numbers to see how this works. Examples are given in pop-ups. Leave a 0 in the width column for buffer types you do not wish to use. The total buffer width and acreage of the buffer are calculated automatically by the worksheet.

Still in the Buffer Builder worksheet, scroll down to the Buffer Acreage Summary table and in the light blue box enter the number of buffer acres that will be installed on land that you lease. Only a rough estimate of this acreage is required. See additional information about this cell and other cells in the worksheet in their pop-up windows.

Step 9: While still in the Buffer Builder worksheet, scroll down to the Buffer Budget Summary Table and fill in blue boxes if you have buffer income or costs that are not already listed in this table. See pop-ups for instructions on foregone income from the buffer area.

Step 10: Return to the Acreage Allocation worksheet. Scroll down to the section labeled „BUFFER SCENARIO . In the light blue cells enter the number of acres that will be removed from each age class in order to put in the buffer. Note: if you already have grass buffers and/or setbacks between the field and the water body, these areas should NOT be included in the acreage removed. Follow instructions in red in this section. The total acreage in both the „machine harvested and „hand harvested parts of this section should equal the total acreage in buffers from cell B94 of the Buffer Builder worksheet.

Step 11: Review Annual Budget WITH Buffer worksheet. This worksheet is the same original budget, modified to include average annual revenues and costs of the buffers you have designed. Scroll down to the SUMMARY section. This section can be compared to the SUMMARY section in the Annual Budget WITHOUT Buffer sheet to see how the placement of buffers affects the blueberry enterprise.

Step 12: Go to the Economic Impact Summary worksheet located after the title page and view the summary of the analysis. To the right of the table you can edit the description of the assumptions used in your analysis and the results. Users are encouraged to edit this text; if you return to this scenario after some time, you can look at this text and know immediately what you modeled. When you are done, save the Excel file to your computer using a name that describes the scenario, such as “100 buffer with cost share.”

END OF WRITTEN INSTRUCTIONS

Please contact Carolyn Henri at Resource Consulting with questions or comments:

Resource Consulting Service, LLC
7925 300th St. NW
Stanwood, WA 98292
Phone: 425-308-1634
E-mail: Carolyn@ResourceConsulting.us