

WASHINGTON STATE UNIVERSITY

THE
WILLIAM D. RUCKELSHAUS CENTER

UNIVERSITY OF WASHINGTON

Pathways to Housing Security

June 13, 2024



WASHINGTON STATE
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W EVANS SCHOOL
OF PUBLIC POLICY & GOVERNANCE
UNIVERSITY of WASHINGTON

Agenda

1. The Center and Team

2. Report Overview (focusing on Guiding Principles)

3. Q & A

4. Individual Reflection & Workshopping
(break as needed)

5. Small Group Discussion

6. Share Highlights and Wrap Up

Introductions

Project Team

Phyllis Shulman - Associate Director

Jed Chalupa - Lead Facilitator

Molly Stenovec - Project and Program Manager

Hazel Wilburn - Project Specialist

Bridget Kelly - Burke Kelly Consulting

Introductions

The Center

Hosted By:



W EVANS SCHOOL
OF PUBLIC POLICY & GOVERNANCE
UNIVERSITY of WASHINGTON

Impartial Convenor

Support Governmental, Private, and Other Entities

Serve Washington State and the Pacific Northwest

Develop Shared Approaches to Complex Policy Challenges

Introductions

The Report

Legislative Task – Facilitated Discussions

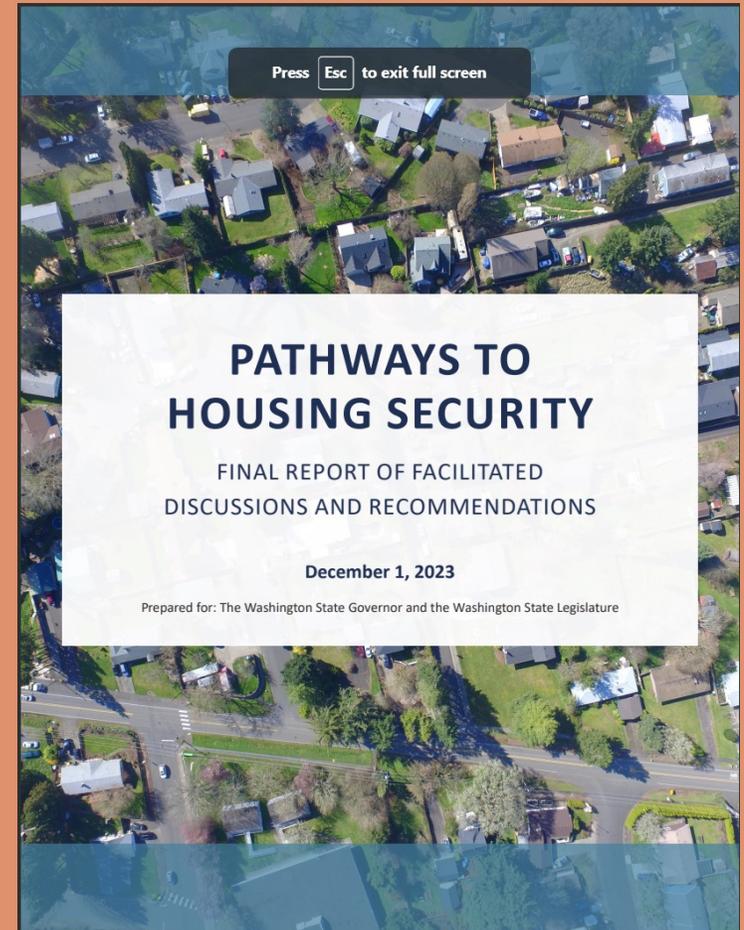
Identify principles, options and recommendations for a long-term statewide strategy to improve services and outcomes for those experiencing or at risk of homelessness and develop pathways to permanent housing solutions.

Project Homepage:

<https://ruckelshauscenter.wsu.edu/projects/current-projects/pathways-to-housing-security/>

Final Report:

<https://s3.wp.wsu.edu/uploads/sites/2180/2023/11/Recommendations-Pathways-to-Housing-Security-2023.pdf>



A Long-term Strategy

Core Elements

Foundational Themes

Conceptual Shifts

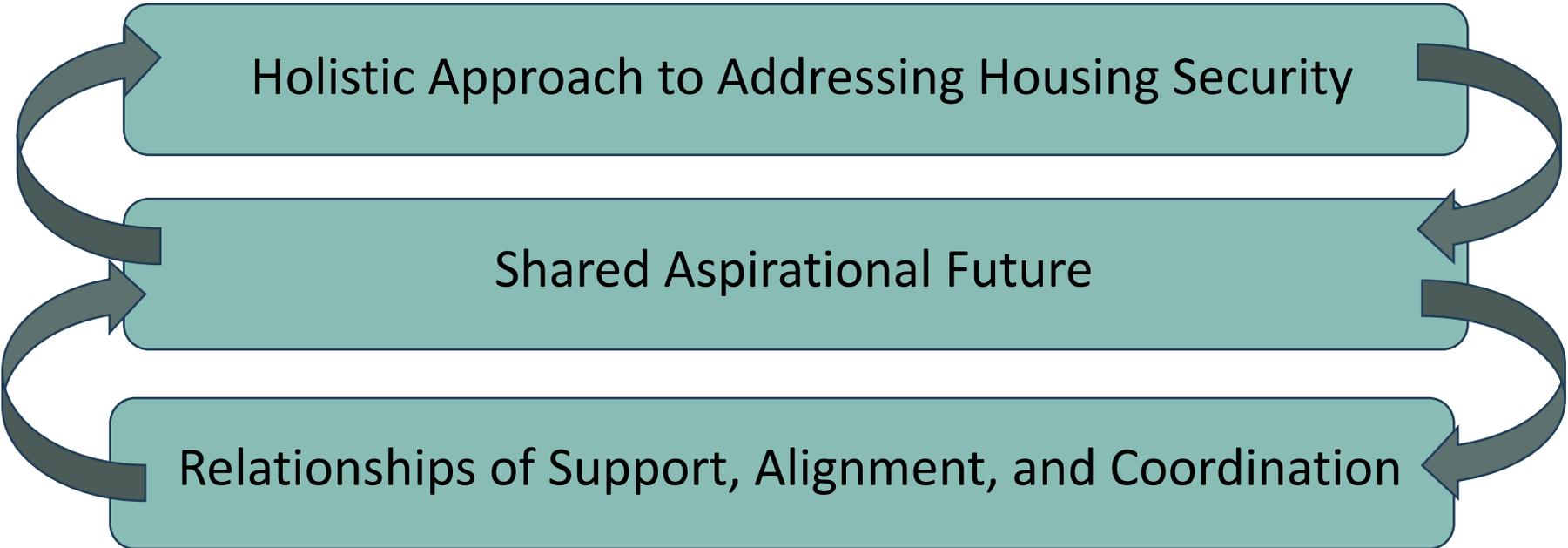
Guiding Principles

Recommendations



**Core
Elements**

**Conceptual
Shifts**



Core Elements

Guiding Principles

- Guide ongoing decision making
- Serve across sectors, roles, localities
- Contribute to a comprehensive response
- Navigate aspects that seem contradictory or adversarial
- Balance flexibility with consistency
- Enable periodic assessment

Guiding Principle A: Foster productive narratives around housing security and homelessness.

Guiding Principle B: Mobilize a multi-sector response to advance housing security.

Guiding Principle C: Respond to the holistic and interdependent nature of housing security.

Guiding Principle D: Design the response to housing insecurity around what people and communities need to thrive.

Guiding Principle E: Undo the harm of structural racism and other forms of systemic disadvantage that produce housing inequity.

Guiding Principle F: Employ a sense of urgency about both meeting immediate needs and initiating steps for long-term progress.

Guiding Principle G: Amplify the influence of those most affected by homelessness and housing instability.

Guiding Principle H: Create conditions that reduce competition and facilitate cooperation.

Guiding Principle I: Address the inability of the housing market to meet housing needs.

Guiding Principle J: Sustain the response to housing insecurity through stability in infrastructure, relationships, and appropriately scaled resources.

Guiding Principle K: Prepare to adapt to changing circumstances, unanticipated disruptions, and new knowledge.

Core Elements

Areas of Recommendation

Opportunities for State Partnership with Tribal Governments

Set the Strategy Up for Success

Respond to the Continuum of Housing Needs

Respond Holistically to People's Needs

Bolster Systems and Workforce Capacity and Stability

Foster Accountability, Manage Performance, and Adapt Over Time

Guiding Principle A: Foster productive narratives around housing security and homelessness.

Questions to Consider

What narratives do you currently foster about homelessness and housing instability?

What narratives would be productive to goals for housing security?

What could you do to foster those narratives?

Opportunities to Affect Narratives

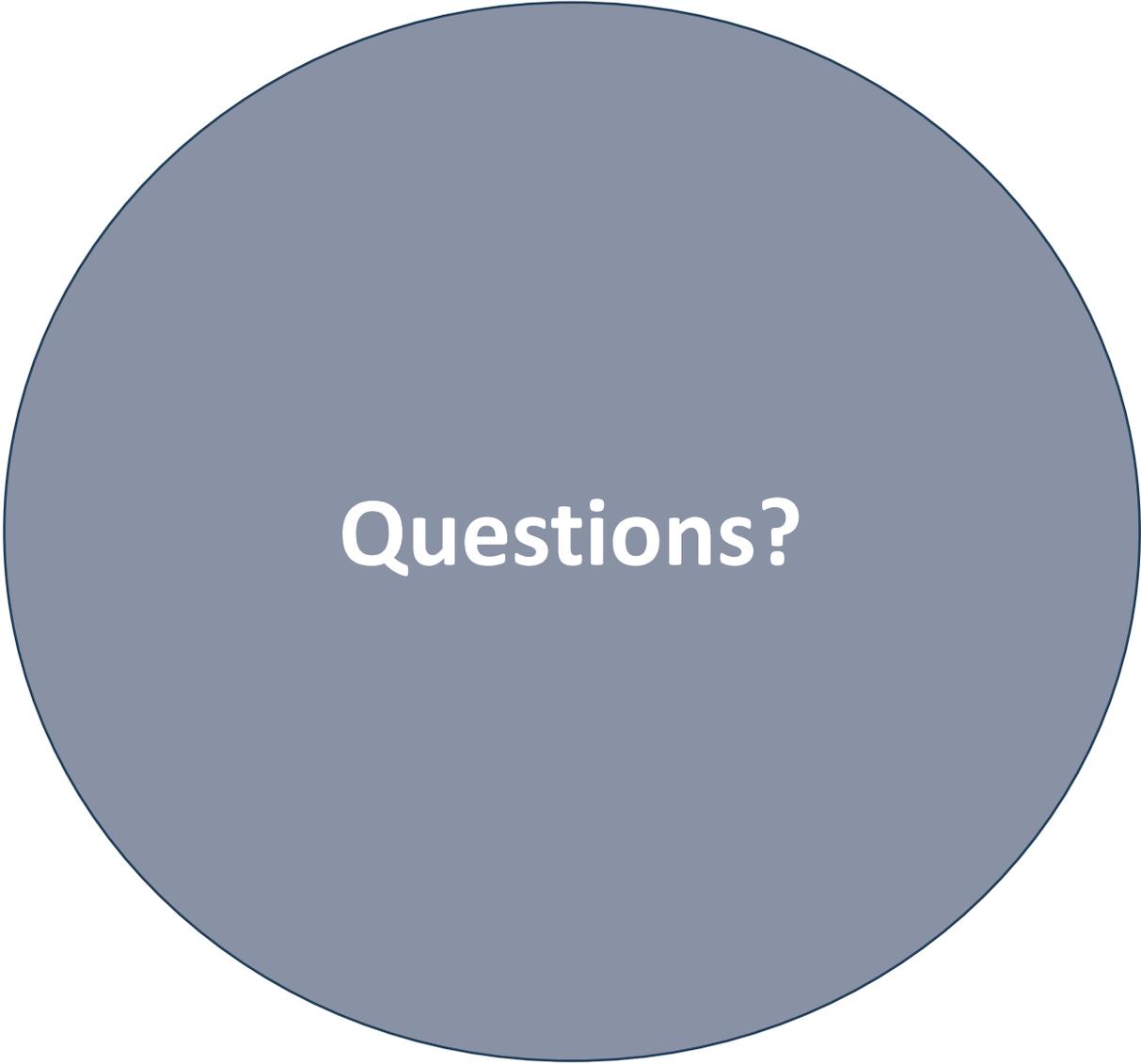
- Communications
- Implementation
- Funding
- Accountability
- Learning
- Decision-making

Recommendations

- 1. Recognize Multiple Ways of Understanding Success**
- 2: Clarify Total Investment and Benefit**
- 3. Draw on Experiential Expertise**
- 13. Diversify Implementation**
- 17. Align Policymaking**

Related Guiding Principles

- G. Amplify the influence of those most affected.
- C. Respond to the holistic and interdependent nature of housing security.
- H. Create conditions that reduce competition and facilitate cooperation.
- K. Prepare to adapt to changing circumstances.



Questions?

Assess Current Alignment

- Guiding Principle A:** Foster productive narratives around housing security and homelessness.
- Guiding Principle B:** Mobilize a multi-sector response to advance housing security.
- Guiding Principle C:** Respond to the holistic and interdependent nature of housing security.
- Guiding Principle D:** Design the response to housing insecurity around what people and communities need to thrive.
- Guiding Principle E:** Undo the harm of structural racism and other forms of systemic disadvantage that produce housing inequity.
- Guiding Principle F:** Employ a sense of urgency about both meeting immediate needs and initiating steps for long-term progress.
- Guiding Principle G:** Amplify the influence of those most affected by homelessness and housing instability.
- Guiding Principle H:** Create conditions that reduce competition and facilitate cooperation.
- Guiding Principle I:** Address the inability of the housing market to meet housing needs.
- Guiding Principle J:** Sustain the response to housing insecurity through stability in infrastructure, relationships, and appropriately scaled resources.
- Guiding Principle K:** Prepare to adapt to changing circumstances, unanticipated disruptions, and new knowledge.

Guiding Principles

For each guiding principle, what describes your organization or community?

- Not recognized as important
- Recognized as important but viewed as the work of others
- Reflected in some of what we do
- Reflected in most of what we do
- Central to everything we do

Reflect

Pick one of the principles that you described as "not recognized as important", "important but done by others", or "reflected in some of what we do"

Note the principle you are exploring: _____

What internal factors affect how aligned you can be to this principle?

What assumptions reinforce how aligned you are to this principle?

What external factors affect how aligned you are to this principle?

What else caused you to assign the descriptor that you chose?

Identify Actions – To help you align more deeply with this principle...

What could change in how you carry out your core functions?

What could change in your internal policies, practices, and structures?

What could change in how you communicate?

What could change in how you track and assess what you do?

What else could you change?

Commit to a First Step – In the next 3 weeks, I will...

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Breakout Selection

Group 1: Principles A, D, E, and G

Group 2: Principles B, C, and H

Group 3: Principles F, J, I, and K

Contact Us

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Visit Our Website

Ruckelshauscenter.wsu.edu