

WASHINGTON STATE UNIVERSITY

THE
WILLIAM D. RUCKELSHAUS CENTER

UNIVERSITY OF WASHINGTON

Pathways to Housing Security

May 14, 2024



WASHINGTON STATE
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W EVANS SCHOOL
OF PUBLIC POLICY & GOVERNANCE
UNIVERSITY of WASHINGTON

Agenda

1. The Center and Team

2. Report Overview

3. Q & A

4. Individual Reflection & Workshopping
(break as needed)

5. Small Group Discussion

6. Reflections and Wrap Up

Introductions

Project Team

Phyllis Shulman - Associate Director

Jed Chalupa - Lead Facilitator

Molly Stenovec - Project and Program Manager

Hazel Wilburn - Project Specialist

Bridget Kelly - Burke Kelly Consulting

Introductions

The Center

Hosted By:



W EVANS SCHOOL
OF PUBLIC POLICY & GOVERNANCE
UNIVERSITY of WASHINGTON

Impartial Convenor

Support Governmental, Private, and Other Entities

Serve Washington State and the Pacific Northwest

Develop Shared Approaches to Complex Policy Challenges

Introductions

The Report

Legislative Task – Facilitated Discussions

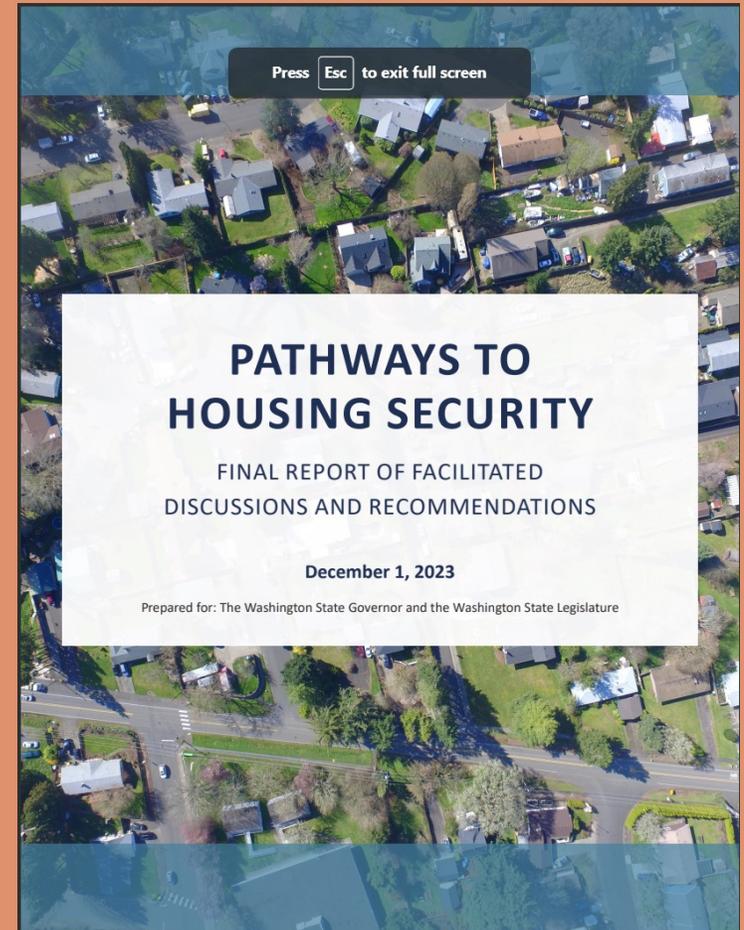
Identify principles, options and recommendations for a long-term statewide strategy to improve services and outcomes for those experiencing or at risk of homelessness and develop pathways to permanent housing solutions.

Project Homepage:

<https://ruckelshauscenter.wsu.edu/projects/current-projects/pathways-to-housing-security/>

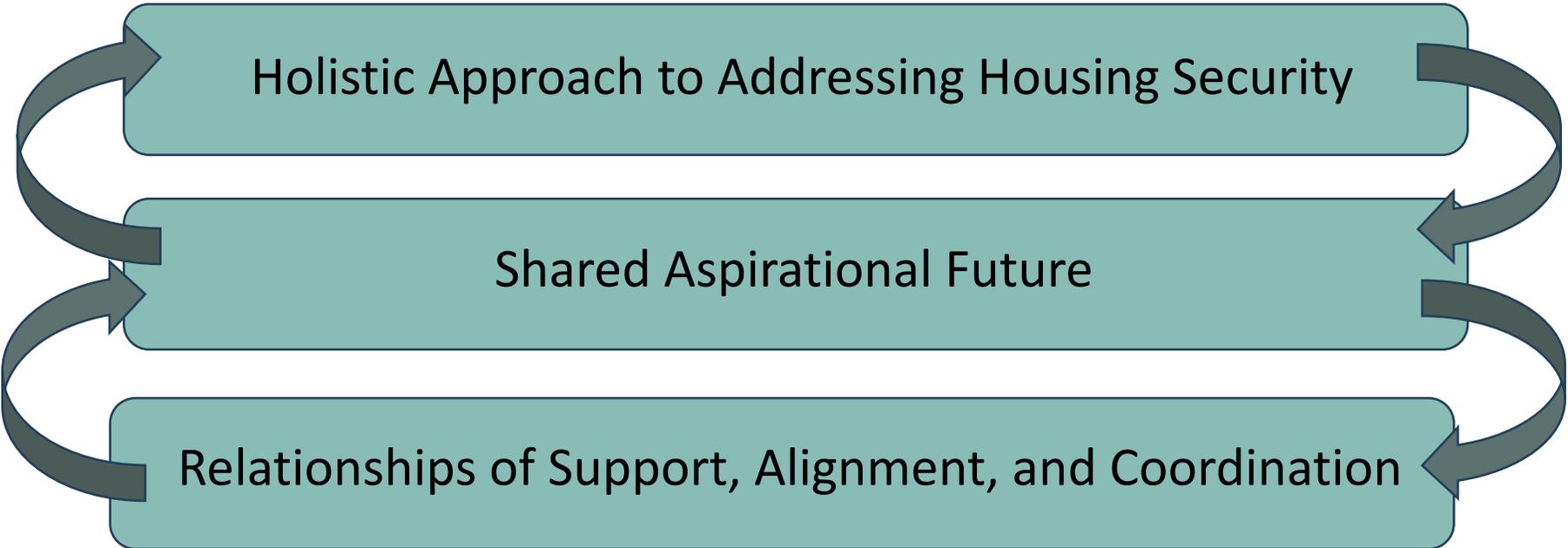
Final Report:

<https://s3.wp.wsu.edu/uploads/sites/2180/2023/11/Recommendations-Pathways-to-Housing-Security-2023.pdf>



**Core
Elements**

**Conceptual
Shifts**



Core Elements

Guiding Principles

- Guide ongoing decision making
- Serve across sectors, roles, localities
- Balance flexibility with consistency
- Navigate aspects that seem contradictory or adversarial
- Contribute to a comprehensive approach
- Enable periodic assessment

- Guiding Principle A:** Foster productive narratives around housing security and homelessness.
- Guiding Principle B:** Mobilize a multi-sector response to advance housing security.
- Guiding Principle C:** Respond to the holistic and interdependent nature of housing security.
- Guiding Principle D:** Design the response to housing insecurity around what people and communities need to thrive.
- Guiding Principle E:** Undo the harm of structural racism and other forms of systemic disadvantage that produce housing inequity.
- Guiding Principle F:** Employ a sense of urgency about both meeting immediate needs and initiating steps for long-term progress.
- Guiding Principle G:** Amplify the influence of those most affected by homelessness and housing instability.
- Guiding Principle H:** Create conditions that reduce competition and facilitate cooperation.
- Guiding Principle I:** Address the inability of the housing market to meet housing needs.
- Guiding Principle J:** Sustain the response to housing insecurity through stability in infrastructure, relationships, and appropriately scaled resources.
- Guiding Principle K:** Prepare to adapt to changing circumstances, unanticipated disruptions, and new knowledge.

Core Elements

Areas of Recommendation

Opportunities for State Partnership with Tribal Governments

Set the Strategy Up for Success

Respond to the Continuum of Housing Needs

Respond Holistically to People's Needs

Bolster Systems and Workforce Capacity and Stability

Foster Accountability, Manage Performance,
and Adapt Over Time

Foundational Theme

Understanding Homelessness and Housing Instability

SUPPLY AND COST OF HOUSING

Access to and Stability In Housing

SYSTEMS OF CARE AND SUPPORT

Co-Occurring Conditions

SYSTEMIC/STRUCTURAL FACTORS AND ACTIONS THAT ADDRESS THEM

Factors that Amplify Vulnerability and Actions that Mitigate Them

ECONOMIC CONDITIONS; INCOME AND WEALTH INEQUALITY

Employment and Earning Potential

SYSTEMIC DISADVANTAGE AND MARGINALIZATION

Disparities

Recommendations

9: Coordinated Pathway System

Cultivate operational connections among entities working on outreach, entry into the homelessness response system, placement in housing, and longer-term housing stability.

11: Person-Centered Navigation

Evolve case management and care navigation into a cross-sector navigation system that responds to specific needs and follows longitudinally as needs evolve.

**Respond
Holistically
to People's
Needs**

Potential Actions

- Avoid duplicative eligibility enrollment
- Facilitate and track completion of referrals
- Support flexibility to address specific circumstances
- Provide infrastructure for coordination
- Assess for mutual benefits and unintended consequences (*see also Rec 17*)

Potential Actions

- Augment eligibility (*see also Rec 10*)
- Extend duration and continuity of navigation (*see also rec 12*)
- Deploy culturally-sensitive, trauma-informed navigators (*see also Rec 16*)
- Provide peer support
- Coordinate provider teams
- Track pathways longitudinally (*see also Recs 1, 3, 18*)

Opportunities

**Relationships
Internal Operations
Narratives
Measurement
Collective Action
Learning**

**Respond
Holistically**

**Pathways &
Navigation**

Conceptual Shifts

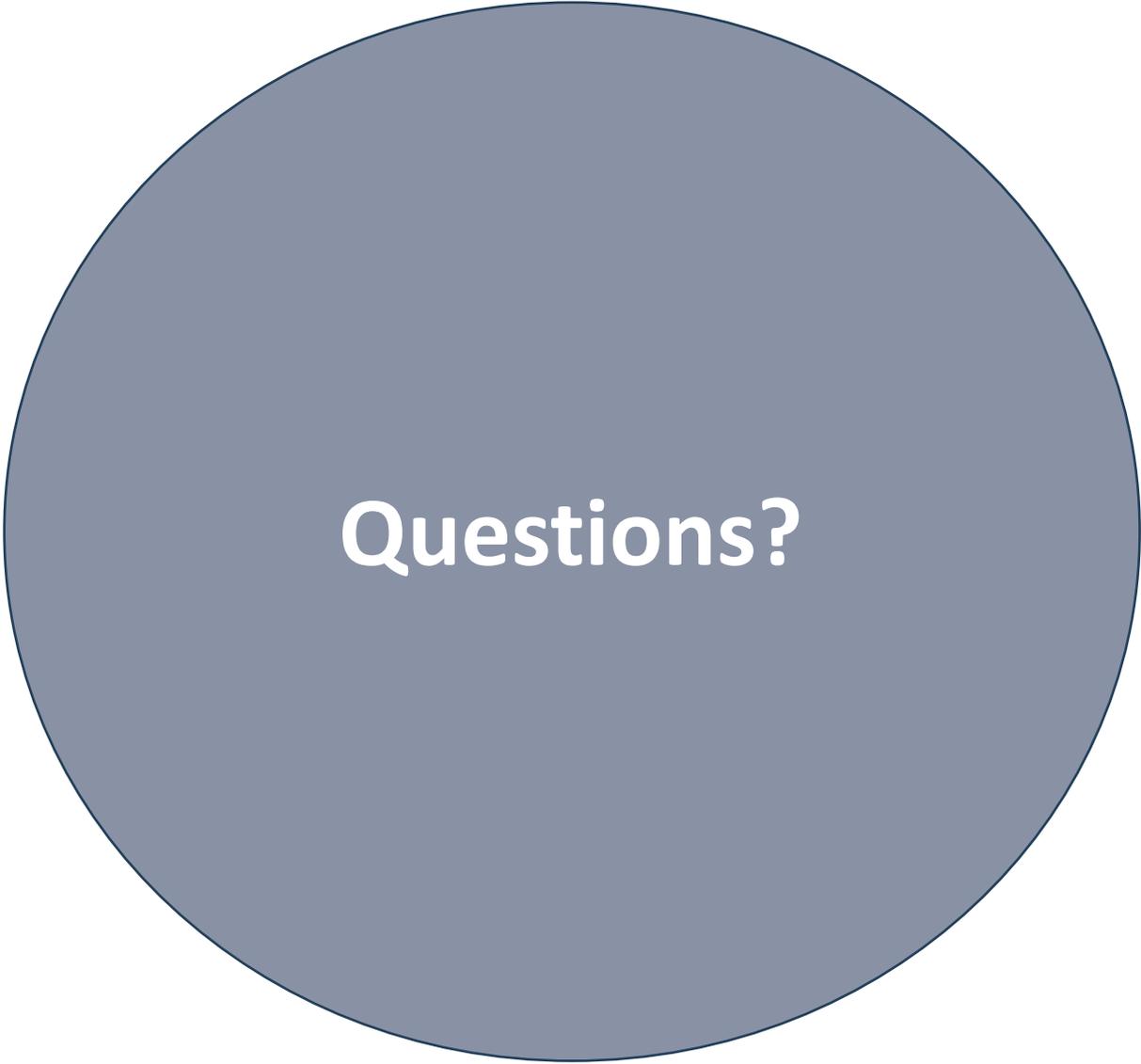
Holistic Approach
Relationships of Support
Shared Aspirational Future

Guiding Principles

- D: Design the response to housing insecurity around what people and communities need to thrive.
- C: Respond to the holistic and interdependent nature of housing security
- B: Mobilize a multi-sector response to advance housing security.
- H: Create conditions that reduce competition and facilitate cooperation.

Connected Recommendations

- 17. Policy Alignment**
- 10. Holistic Eligibility**
- 12. Precarious Housing**
- 16. Core Competencies**
- 1/3/18. Diversity in Defining, Understanding, and Measuring Success**
- 4/5/6: Housing Options – Supply, Variety, Quality, Affordability and Equitable Access**
- 13/14/15: Diversity and Stability of Implementing Organizations & Workforce**



Questions?

How can your organization or community contribute to systems that are coordinated around what people need?

<i>Part 1: Reflect</i>	
<i>What barriers do you experience or observe?</i>	<i>What barriers do you contribute to?</i>
<i>What do you feel hopeful about?</i>	

How can your organization or community contribute to systems that are coordinated around what people need?

Part 2: Identify Actions

Relationships Who are you not currently connected to? What benefit could come from being better connected? How could you connect?

Internal Operations What practices in your work would foster better continuity? What would foster better linkages to related services?

Narratives What narratives could you foster to reinforce person-centered coordination? What could you do to advance those narratives?

Measurement What would you want to track that you aren't already tracking? How could you measure that?

Collective Actions What avenues are available to you to inform or influence systems? Who could you partner with to advocate for systems change?

Learning What practices or models would you like to learn about? Where have there been examples of successes you want to learn from?

Part 3: Commit to a First Step – In the next 3 weeks, I will...

Contact Us

Attend Guiding Principles Workshop
on June 14

<https://ruckelshauscenter.wsu.edu/2024-housing-security-discussions/>

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Visit Our Website

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